



Annual Report 2020

"Green is a Way of Life"



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OUR VISION, MISSION AND MANDATES



OUR VISION

The nation's premier company in developing clean and green landscapes with climate smart interventions contributing to healthier natural environment and socio-economic development.



OUR MISSION

Take a lead role in afforestation and watershed development programs in the country by developing new approaches independently, through joint ventures or through any other arrangements with domestic and international partners.

Be a leading company in developing and improving urban and other areas with healthier natural environment, greener landscapes attracting more tourists and improving the health of the people.

Be a responsible, proactive, progressive and self-sustaining company with a highly motivated and dedicated team of professionals.

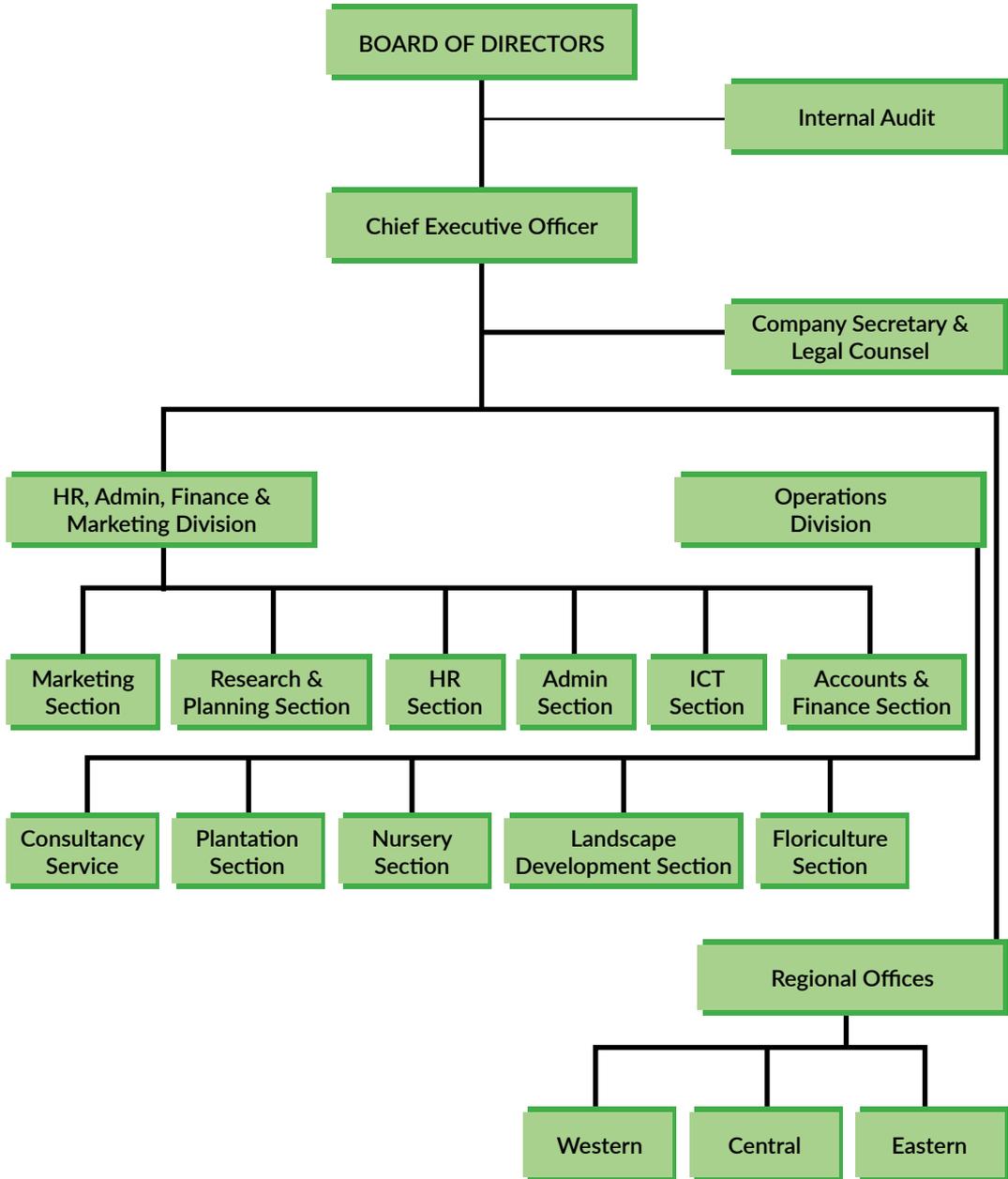


CORE MANDATES

- ◆ Execute afforestation and reforestation plantations in the country, including areas such as degraded watersheds, dried and degraded drinking water sources and degraded wildlife habitats contributing to the national climate change mitigation efforts.
- ◆ Develop and manage recreational and botanical parks in the country to promote ecotourism and conservation efforts
- ◆ Establish mega and specialized nurseries to produce adequate quality seedlings of tree species, ornamental plants, signature plants, flowers, medicinal plants, fruit trees etc.
- ◆ Carry out landscape development and greening works including reclamation of degraded environment.
- ◆ Provide consultancy services on green and environmental sectors.
- ◆ Collaborate with private sector/FDI in executing landscape development and commercial plantations.



ORGANIZATION STRUCTURE





CHAIRMAN'S FOREWORD

I on behalf of the Board of Directors of Green Bhutan Corporation Limited, take pleasure to present the 4th Annual Performance Report on the achievements of the company along with the audited financial statement for the year ended 31st December 2020. Every year GBCL publish the annual report in order to document the records of services rendered by the company.

The last few months have been unusual to say the least. This is true for all countries, companies and industries the COVID-19 pandemic has impacted all of us both personally and financially.

For this reason, on behalf of the entire GBCL Board I would like to express my sincere gratitude to our customers and partners for continuing to place their trust in us and enabling our successful collaborations. At the same time, I would also like to thank our employees for their exceptional and unwavering commitment, and the tremendous flexibility they have shown. Together, we have ensured that GBCL can look back on a very good fiscal year 2019/20 overall and emerge from this global crisis stronger than ever.

GBCL has generated revenue of Nu. 55.79 million, from plantation creation and maintenance funded by the Government and various Hydropower agencies. GBCL also took up numerous landscape development work and successfully implemented with satisfactory results. Since we have fallen short of our initial expectations due to the pandemic, the company will be demonstrating its resilience in combating the economic impact as best it can, and leveraging the market opportunities that arise from the current changes.

I would like to acknowledge the collective effort of all the filed colleagues for continuously striving to fulfill the important goals and mandates of the company and implementing plans and programs successfully. I also congratulate all the GBCL team for their tireless effort in making this publication possible.

(Phento Tshering)
CHAIRMAN



BOARD DIRECTORS OF GBCL

Mr. Phento Tshering

The Chairman of Green Bhutan Corporation Limited, Board. He is currently the Director, National Environment Commission Secretariat. He has begun his career in 1994 and he has Masters in Mountain Forestry.

Dr. Tashi Yangzome Dorji

The Director of Green Bhutan Corporation Limited, Board. She is currently the Director of Department of Livestock, Ministry of Agriculture and Forests. She has begun her career in 1995 and she has M. Sc in Wild Animal Health.

Mrs. Kezang Deki

The Director of Green Bhutan Corporation Limited, Board. She is currently serving as Chief Engineer in Department of Industry, Ministry of Economic Affairs. She has begun her career in 2004 and she has Masters in Structural Engineering.

Mr. Sonam Tenzin

The Director of Green Bhutan Corporation Limited, Board. He is currently serving as Director, Office of the Consumers Protection, Ministry of Economic Affairs. He has begun his career in 1998 and he has MBA in International Business.

Board Meetings

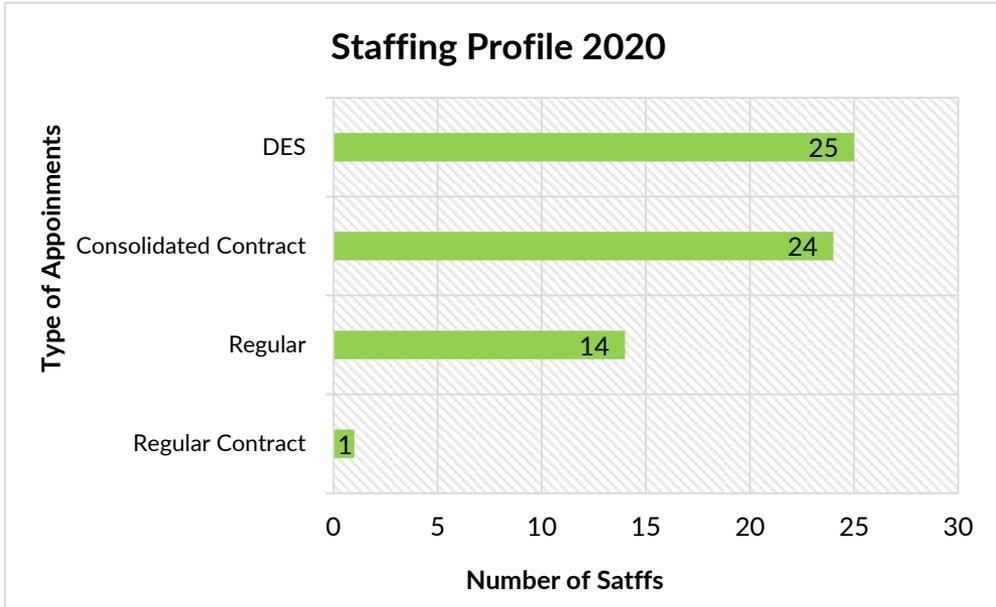
Three Board meetings were conducted in 2020. The details of the Board attendance are as follows:

Meeting Number	Date	Members Present	Leave of absence
18 th	8/4/2020	Mr. Phento Tshering, Dr. Tashi Yangzome Dorji, Mr. Sonam Tenzin, Mrs. Kezang Deki Mr. Damber S. Rai	
19 th	3/6/2020	Mr. Phento Tshering , Mr. Sonam Tenzin Dr. Tashi Yangzome Dorji, Mrs. Kezang Deki, Mr. Damber S. Rai	
20 th	28/10/2020	Mr. Phento Tshering Dr. Tashi Yangzome Dorji Mr. Sonam Tenzin Mrs. Kezang Deki Mr. Damber S. Rai	



STAFFING PROFILE OF GBCL, 2020

Total staff in GBCL as of 31st December 2020 is 39 numbers. The staffs are recruited under four different types of appointment. 1 regular contract, 14 are regular, 24 are on consolidated contract and 25 are under Direct Employment Scheme (DES) through the support from Labor Ministry.



GBCL required an Assistant Engineer from May 2020 to assist Operations Division. With the withdrawal of Direct Employment Scheme by the MoLHR, 25 employees under DES left GBCL by the end of April 2020. This staffing pattern benefits the Company as plantation and nursery works are seasonal and it also helps in maintaining a small, compact and efficient group of hard working people. Through another similar employment scheme by the MoLHR GBCL is looking forward to recruit more youths.

62% of our total staffs are working in various plantation and nursery sites while 38% of us work in the head office in Thimphu. Of the total employees 25 % are female and 75 % are male.



SCOPES OF THE REPORT

The annual report presents different activities implemented from 1st January 2020 to 31st December 2020 as mentioned below.

- ❖ Details on source of revenue for year 2020;
- ❖ Signing of Annual Performance Compact 2020;
- ❖ Assessment of APC 2019;
- ❖ New creation and maintenance of plantation carried out in 2020;
- ❖ Seedling production from three Central Nurseries, including smaller ones;
- ❖ Landscape Development Activities carried out in 2020; and,
- ❖ Zero Waste Hour Engagement Activities;

SOURCE OF REVENUE

Green Bhutan Corporation Limited is mandated to carry out any kind of afforestation plantation across the country and for this the government and other relevant sectors sanction budgets annually, which comes as the main source of our revenue. At the same time the plantation maintenance budget also comes as another source of income. Apart from this GBCL has been carrying out landscape development works at various places and have been a successful implementer so far.

The source of revenue for the company has been reflected in the table below:

Source Revenue for year 2020	
Activity	Nu
Plantation Creation FY 2019-2020	11,025,048.55
Plantation maintenance for 2020	12,195,003.98
Landscape Development Projects	27,267,296.72
Sale of Seedling	108,500.00
FD Interest	140,077.00
Other Income	5,063,802.06
Total Revenue	55,799,728.31

As mandated GBCL is looking to collaborate with national or international parties in carrying out afforestation, landscape development works and even environmental consultations.



ANNUAL PERFORMANCE COMPACT 2020

All SoEs under the Ministry of Finance are required to sign an Annual Performance Compact (APC) among the Company Chairman, CEO and the Finance Minister. The key objectives of the Annual Performance Compact are to provide companies with a framework for annual target setting, reviewing and evaluation. The Financial and Non-Financial compacts contain specific KPIs and targets that are relevant and strategically important to a Company. The APC will also be used as base for rating Performance Based Variable Incentive.



The Annual Performance Compact 2020 was formalized on 19th May 2020 among GBCL Chairman, CEO and the Finance Minister.

Once an Annual Performance Compact is finalized and signed, it is cascaded down to the various functional units (departments, divisions, sections, units) and eventually to individual employees in a company. The process of cascading continues until every employee in all the functional units has a performance compact to fulfill.

GBCL has two main Divisions; Administration, Finance and Marketing Division and Operations Division. The General Manager from each Division signs an APC with the CEO and respective Managers sign their individual APC with their immediate supervisors.



APC 2020 SIGNING BETWEEN CEO AND AFD MANAGERS, 22ND JULY 2020



CEO with AFM



CEO with ADM



CEO with ARPO



CEO with PA

APC SIGNING BETWEEN GM, OPD AND MANAGERS, 22ND JULY 2020



CEO with GM



GM with ALE



GM with AE



GM with AFM, Sarpang



GM with AFM Gedu



GM with AFM Wangdue



GM with AFM Lampelri



GM with AFM Nanglam



APC SIGNING BETWEEN ADM AND SUPPORTING STAFFS



ADM with Sr. OA



ADM with Operator



ADM with Operator



ADM with Driver (H)



ADM with Driver (L)



ADM with Driver (L)



Annual Managers Meeting, 21st - 22nd July 2020

APC 2019 EVALUATION AND ASSESSMENT

The Performance Management System is intended to motivate individual employees to deploy their full potential towards their individual goals and objectives that are coherent with the overall organizational goals. It also aims to provide both supervisors and employees a sense of focus and improve job effectiveness and efficiency through constrictive feedback system.



The APC 2019 Evaluation and assessment was completed on 13th April 2020 at GBCL Office

GBCL Performance Management process is a two way dialogue for improving performance by optimizing employee contribution, skills, knowledge and behavioral competencies. Each employee's contribution will lead to the success and growth of the company.



SEEDLING PRODUCTION

The Eastern, Western and the Southern Central Nurseries are established at Nanglam, Sarpang and Zekha. The nurseries will be able to produce seedlings for all the plantation and nursery works to be carried out by the company. Each year plantation creation of about 400 hectares and the maintenance of the plantation from previous year until fourth year is targeted by DoFPS.

Smaller nurseries like the ones in Lumetsawa and Umtekha produce ornamental and flower species that are mostly used during the beautification and landscape development works. The Lampelri nursery mainly focus on the production of medicinal plants and few higher altitude plantation saplings. The seedling updates from each nursery is given below;

Sl. No.	Nursery	Nos. of tree seedling	Nos. of Ornamental seedlings	Total seedlings
1	Eastern Central Nursery, Tshobaley	21,500	3790	25,290
2	Southern Central Nursery, Naharani	14,000	11,000	25,000
3	Western Central Nursery, Zekha	34,081	8049	42,130
4	Lampelri Medicinal Nursery	12,008	14,575	26,583
5	Lumitsawa Ornamental Nursery	12,000	8230	20,230
6	Umtekha Nursery	6820		6820
			Total	146,053



Seedling production works at various Nurseries



Ornamental Saplings in Super-root Air-pods for Landscape Development works



PLANTATION CREATION AND MAINTENANCE 2020

In 2020 GBCL created a total of 171.70 Hectares of Plantation across the country. 20 Ha in Chhukha, 8 Ha in Thimphu, 35 ha in Sarpang, 3 Ha in Thimphu, 54.11 Ha in Wangdue, 54.58 Ha in Pema Gatshel Dzongkhag. The plantations activity were funded by RGoB, and PHPA hydro project.

A total of 741.21 Ha of Maintenance was also carried out under five Dzongkhags; Thimphu (47.5 Ha), Wangdue Phodrang (197.10 ha), Chhukha (44 Ha), Sarpang (265.14 Ha) and Pema Gatshel (187.47 Ha) all funded by RGOB and PHPA hydro project.

Sl. No.	Dzongkhag	Number of sites	Area in Ha	Funding agency
A	Plantation Creation			
1	Thimphu	3	8.00	RGOB
2	Chhukha	1	20.00	RGOB
3	Sarpang	12	35.01	RGOB
4	Wangdue Phodrang	13	54.11	PHPA II
5	Pema Gatshel	11	54.58	RGOB
	Total	40	171.70	
B	Plantation Maintenance			
1	Thimphu	4	47.50	RGOB
2	Chhukha	4	44.00	RGOB
3	Sarpang	13	265.14	RGOB
4	Wangdue Phodrang	27	197.10	PHPA II
5	Pema Gatshel	25	187.47	RGOB
	Total	73	741.21	



MASS PLANTATION PROGRAM AT PHOBJIKHA

Upon the Kasho from HM Queen Mother of HM the Fourth King, GBCI was directed by the Agriculture Minister to carry out Plantation at Kyilkhor located north side of the Ngenlung Drachagling Lakhang, Phobjikha Gewog, Wangdue Dzongkhag. Accordingly technical and administrative sanction was accorded for the creation of 0.94 hectares of plantation.

For the execution of the plantation activities a team was led by Dy. GM, with 9 staffs from the Head Office and Wangdue AFM. Activities including pit digging, transportation of seedling from the road head to plantation site and planting of poly pot seedling with mulching was completed in 4 days.

This program was organized so that staffs in the Head Office could have hands-on experience, and learn about the field situations. In future GBCI will conduct similar programs so that all the employees can experience outdoor activities.



Execution of Plantation Creation Activities at Phobjikha



LANDSCAPE DEVELOPMENT WORKS

Jakar Dzong Development

The root balling plantation work of JakarDzong area was awarded to Green Bhutan Corporation Limited by the Dzongkhag Administration Bumthang.

On 8th April 2020, team lead by Dy. General Manager, GBCL and landscaping team of laid off tour operators travelled to Bumthang for the implementation of works. In consultation with Dzongkhag Beautification Officer (DBO) local tree species like *Rhododendron* and *Daphne spp* was identified for root balling. Upon proper approval from the Chief Forest Officer GBCL collected leaf moulds from Chumey area and root balled 286 numbers of trees measuring more than 1.5 meters.

Under close inspection of Dy. GM, 210 numbers of *Rhododendron* and 86 numbers of *Daphne spp* measuring more than 1.5 meters height were root balled from the Chumey area. After the transportation and planting of root balled trees, the work was successfully completed and handed over to the Dzongkhag Administration.



Root balling of trees and collection of leaf moulds at Chumay area



Transportation and Planting of root balled trees



Bumthang, Wangdicholing palace

Under the Restoration and Adaptive Rescue of Wangduecholing Palace project, GBCL was awarded the landscaping, beautification and greening works by the Department of Culture, MoHCA in October 2020.

The palace with total area of 10,633.3 square meters was divided in 5 zones for proper implementation of the work. For the year 2020, development of lawn and plantation of root balled trees in area B (3254.3 Sq. m) was completed. The implementation work was monitored by Dy.GM and executed by laid off tour operators.

Total of 129 trees measuring 1.1 to 2.4 meters were root balled and planted in the Palace area with mulching. 10 numbers of *Rhododendron*, 11 numbers of *Euonymus*, 2 numbers of Wild Cherry, 35 numbers of bamboo, 6 numbers of *Quercus*, 48 numbers of *Daphne* and 17 numbers of *Acer* were root balled and planted. The landscaping and greening works in rest of the zones will be completed in the coming year.



Root balling Trees and collecting leave moulds



Transportation and Planting of Root balled trees



Thimphu-Paro Highway Avenue Plantation

GBCL was awarded the avenue plantation works along the Thimphu-Paro Highway based on the directives of the HPM and the endorsement of our proposal by the Finance Committee of TCB.

Since tree plantation activity falls under the Tourism Stimulus Package, GBCL collaborated with Tour Operators who expressed their interest and engaged laid off people from the tourism sector due to the COVID-19 pandemic. Around 50 people from various travel agencies and hotels carried out the implementation activities of the avenue plantation.

A total of 1433 numbers of tree were planted in the stretch of road from Ramtoko, Thimphu to Bondey, Paro. The construction of 1425 numbers of tree guards around old and new plantation was completed on 14th July 2020. The site was jointly verified by TCB and GBCL and was successfully handed over to TCB on 15th September 2020.



Instruction on Plantation Norms and Standards by GM, OPD



Execution of Avunue Plantation works along the Highway



Landscaping Project work at Ngoedrup-Tse Dzong, Chhukha

Landscaping and Beautification works in and around Chhukha Dzong started in April, 2020 after receiving formal work order from the Dzongkhag Administration on 24th March, 2020. The works to be executed are as follows;

1. Development of Recreational Park at Tendrelthang (Dzong parking) with an area coverage of 1560 Sq.m.
2. Beautification of Manidungkor area (Tsimasham Town) with an area coverage of 270 Sq.m.
3. Avenue Plantation in and around the Dzong Premises (Root balling Plantation/Fruit tree plantation)

1. Development of Recreational Park at Tendrelthang

Landscaping works under this area includes plantation of flowers and lawning of the area, construction of the 2 nos. of wooden canopies, and construction of CRM walls for planters. Some of the flower species planted are;

- a. Azalea: 40 Nos.
- b. Pithoporium, Med. size: 20 Nos.
- c. Camellia: 15 Nos.
- d. Fushia: 30 Nos.
- e. Magnolia: 4 Nos.





2. Beautification of Manidungkor area (Tsimasham Town)

Beautification works in the Manidungkor area at Tsimasham Town are inclusive of the construction of the CRM & RRM walls, Turfing works in front of the Royal Portrait, Construction of a Royal Portrait, and then the development of a children's park (installation of the fun station models and equipment).



Development works under process



3. Avenue Plantation in and around the Dzong Premises

Plantation works in and around the Dzong premises were carried out in the month of May, June and July. The following species of root balled trees were planted.

- a. Dog wood: 50 Nos.
- b. Wild Cherry: 140 Nos.
- c. Rhododendron: 50 nos.
- d. Magnolia: 50 nos.

Fruit Trees plantation in and around the Dzong premises was also carried out in the month of May and June. The following species of fruit trees were planted;

- a. Apple: 50 Nos.
- b. Persimmon trees: 50 Nos.
- c. Apricot trees: 5 Nos.
- d. Plum Trees: 5 Nos.
- e. Pear: 50 Nos.



The formal handing taking between Dzongkhag Administration, Chhukha and GBCL took place on dated 21st February, 2021 coinciding with the birthday of His Majesty the King. The tender committees from CDA and officials from GBCL took part in its formal handing taking.



INTERNATIONAL RECOGNITION

GBCL has been awarded “Green Future Leadership Award 2020” by World Federation of CSR Professionals on March 01, 2020 in a formal ceremony held at Thimphu. The selection was based on the contribution of values and made a change (MAD) as a strategic tool for sustainable growth. The Company that is impactful and believe that there is MAD approach to their work. The approach that is driven by passion and commitment.



GBCL was awarded “Green Future Leadership award 2020”



CELEBRATING HER MAJESTY THE GYALTSUEN'S 30TH BIRTH ANNIVERSARY

On the 30th Birth Anniversary of Her Majesty The Gyaltsuen, GBCL joined the nation in offering our heartfelt gratitude and wishes to our beloved Queen. With profound wisdom and compassion, Her Majesty strengthens and empowers our collective efforts as we move forward into a new era and strive to fulfill our aspirations, under the benevolent leadership and guidance of His Majesty The King. Her Majesty's untiring service to the nation is an inspiration to all Bhutanese.

On this most auspicious of days, the Cabinet Ministers, members of the National Council and the National Assembly planted 30 numbers of trees and hoisted 30 prayer flags near Thimphu-gate to signify Her Majesty The Gyaltsuen's 30th Birth Anniversary.

May the fortunate people of Bhutan remain blessed eternally by Her Majesty's compassionate guidance.



Celebration of Her Majesty The Gyaltsuen's 30th Birth Anniversary with the Honorable Prime Minister and the Cabinet Ministers



First Tree Plantation by the Honorable Prime Minister



Tree Plantation along the Thimphu-Paro Highway by the Members of NA and NC



ZERO WASTE HOUR

On the second day of every month, Bhutan will observe at least an hour of 'Zero Waste Hour' to achieve its vision of a Zero Waste Society by 2030. The National Environment Commission (NEC)'s campaign 'My waste, my responsibility', was launched by Her Majesty The Gyalsuen on 2nd June 2019 which coincides with the Coronation Day of His Majesty The Fourth Druk Gyalpo.

The campaign is expected to instill a behavioral change for proper waste management and for Bhutanese to practice a sustainable consumption lifestyle. The zero waste hour will be observed during office hours and all the offices, institutions, organizations, and individuals are mandated to clean their surrounding areas.

GBCL observe the zero waste day every month by targeting areas which are in need of immediate cleaning. Apart from cleaning the office surrounding, GBCL has conducted cleaning campaign around, Olakha Children Park, Thimphu Gate area and RSTA office area in collaboration with NEC and other relevant offices.



Zero waste hour at Olakha Children Park



Zero waste hour at RSTA Office with NEC and other agencies



Zero waste hour at Thimphu-Gate area



FAREWELL PROGRAMS

By the end of April 2020, 25 of our filed technicians at various nursery sites left GBCL. The Labor Ministry withdrew the Direct Employment Scheme (DES) which supported the salary and travel expenses of our employees. As a gesture of appreciation Filed Offices organized a small farewell gathering and thanked them for their hard work and dedication to the company so far and wished them success in their new endeavors.



Few of our outgoing staffs with AFM, Gedu and ADM



DIRECTORS' REPORT 2020

Dear Shareholder,

On behalf of the Board of Directors, Green Bhutan Corporation Limited, I am pleased to report on the Company's performance for the year ended 31st December 2020 in this 22nd Board Meeting and 4th Annual General Meeting of the Company held at Thimphu, today on the 30th April 2021.

Background

Green Bhutan Corporation Limited was incorporated on 14th July 2016 and was formally launched on 3rd January 2017. GBCL was incorporated as 100% State Owned Enterprise (SoE) under the Companies Act of Kingdom of Bhutan 2016 with the government's equity of Nu.33.3 million and additional equity in kind worth of Nu. 8.173 million. The core mandates of the Company include, re-afforestation and afforestation, landscape development and greening including reclamation of degraded environment, planting medicinal plants and ornamental plants, collaborate with private sector/FDI in executing landscape development and commercial plantations, floriculture, providing awareness on environmental policies and programs.

Financial Achievements

The Company has generated a total revenue of Nu. 55.799 million and the total expenditure incurred was Nu. 56.871 million comprising of expenditures for material consumed (direct cost), employee benefits, administrative and other expenses.

The economic impact of coronavirus has hindered the performance of the Company. Since plantation creation and maintenance is a time bound activity, budget redirection to other imperative activities affected the company's revenue.

However, the Company had made a gross profit of Nu. 2.089 million before depreciation and amortization expenses; and income tax.

The financial performance of the Company for the year 2020 has been lower or negative compared to the previous years. Since the plantation targets from the DoFPS has decreased from 1000 hectares to only 400 hectares annually. At the same time the pandemic has shifted the Government's priority from plantation and afforestation programs to other imperative issues.



GREEN BHUTAN CORPORATION LIMITED
Statement of Financial Position as at 31st December 2020

Particulars	Note No.	As at		As at	
		31.12.2020		31.12.2019	
		Nu.	Ch.	Nu.	Ch.
ASSETS					
Non-Current Assets					
(1) Fixed Assets	2				
Property, Plant & Equipments		18,671,636.91		19,449,257.11	
(2) Deferred Tax Assets	3	724,659.82		403,036.34	
(3) Other Non-Current Assets	4	1,932,100.00		1,932,100.00	
		21,328,396.72		21,784,393.45	
Total Non-Current Assets					
Current Assets					
(a) Sundry Debtors	5	3,549,027.47		3,142,528.00	
(b) Other Current Assets	6	2,854,043.10		1,604,308.86	
(c) Cash & Cash Equivalents	7	28,544,539.49		25,924,761.18	
Total Current Assets		34,947,610.06		30,671,598.04	
TOTAL ASSETS		56,276,006.78		52,455,991.49	
LIABILITIES					
Equity					
(a) Share Capital	8	41,856,000.00		41,856,000.00	
(b) Reserves & Surplus	9	6,950,234.96		7,756,892.99	
Total Equity		48,806,234.96		49,612,892.99	
Non-Current Liabilities					
(a) Other Non-Current Liabilities	10	1,446,072.00		802,772.00	
		1,446,072.00		802,772.00	
Current Liabilities & Provisions					
(a) Sundry Creditors	11	465,600.00		0.00	
(b) Current Liabilities	12	5,288,351.09		1,770,577.77	
(c) Provisions	13	269,748.73		269,748.73	
Total Current Liabilities & Provisions		6,023,699.82		2,040,326.50	
TOTAL EQUITY & LIABILITIES		56,276,006.78		52,455,991.49	

The above Statement of Financial Position should be read in conjunction with the accompanying notes






Non-Financial Achievements

GBCL has created 171.70 ha of new plantations and completed maintenance for 741.21 ha of old plantations this year. GBCL has been executing landscape development, greening and beautification works in the country with different agencies since 2017. For this year GBCL worked with Tourism Council of Bhutan and executed the Thimphu - Paro Highway avenue plantation. We also worked with Dzongkhag Administrations of Bumthang, Chhukha, and Phuentsholing Thromde for greening and beautification works. GBCL executed clearing and cleaning of 487 acres at Jigmeling Industrial Park Development area. From all the landscape, beautification, and greening works GBCL generated a total revenue of Nu. 27.267 million.

Corporate Governance and Monitoring System

The GBCL Board constitutes of five Board Directors including the Chief Executive Officer. The Board provides strategic direction, guidance and monitors the performance of the company on a quarterly and as and when required. The Board meetings are held quarterly and depending on the urgency of the matter. GBCL Board Directors had four Board Meetings for the financial year. Cost and Benefit (CAB) exercise initiated at unit level to Division level has been successful in cost control and performance improvement.

Strategic goals

GBCL is working towards achieving the following strategic goals and objectives:

1. Maintain carbon neutral;
2. Develop environmental and sustainable development inclusive plans and programs in order to minimize environmental impact;
3. Produce resource and energy efficient products and services to save natural resources;
4. Generate employment opportunities;
5. Maximize revenue and profits.

International Recognition

I am also pleased to report that GBCL has been awarded "Green Future Leadership Award 2020" by World Federation of CSR Professionals on March 01, 2020 in a formal ceremony held at Thimphu. The selection was based on the contribution of values and made a change (MAD) as a strategic tool for sustainable growth. The Company that is impactful and believe that there is MAD approach to their work. The approach that is driven by passion and commitment.

Way Forward

The economic impact of the Pandemic has hindered the performance of the Company. However, the Company has established a very good governance within the management. A very good governance is critical for the success of any business entity. A number of potential project proposals are ready. The management lacks in the investment capitals. Therefore, the Company is gearing towards exploring capital for investing in the projects. The management with the



Board will approach government for the facilitation of soft loans from the agencies like Green Climate Fund (GCF), Asian Development Bank (ADB) and World Bank (WB). Once the projects are operational with soft loans, GBCL can easily sustain and even contribute to the national exchequers through Corporate Income Tax and declaration of dividends.

Acknowledgement

I, on behalf of the Board of Directors and the Management of GBCL, would like to express our deepest gratitude to the Ministry of Finance, Ministry of Agriculture and Forests, Department of Forest and Park Services, Department of Macroeconomic Affairs and all other valued agencies and stakeholders for rendering their continued and unwavering support to GBCL.

Conclusion

Finally, I, on behalf of the Board of Directors and the Management of GBCL, once again would like to ensure that the Company is governed and managed in professional and ethical manner in accordance with the trust and faith of the Royal Government and other relevant agencies have placed on us.

TashiDelek!

For and on behalf on the Board

(Phento Tshering)

CHAIRMAN



AUDITOR'S REPORT 2020

GREEN BHUTAN CORPORATION LIMITED

Statement of Financial Position as at 31st December 2020

Particulars	Note No.	As at		As at	
		31.12.2020		31.12.2019	
		Nu.	Ch.	Nu.	Ch.
ASSETS					
Non-Current Assets					
(1) Fixed Assets	2				
Property, Plant & Equipments		18,671,636.91		19,449,257.11	
(2) Deferred Tax Assets	3	724,659.82		403,036.34	
(3) Other Non-Current Assets	4	1,932,100.00		1,932,100.00	
		21,328,396.72		21,784,393.45	
Total Non-Current Assets					
Current Assets					
(a) Sundry Debtors	5	3,549,027.47		3,142,528.00	
(b) Other Current Assets	6	2,854,043.10		1,604,308.86	
(c) Cash & Cash Equivalents	7	28,544,539.49		25,924,761.18	
Total Current Assets		34,947,610.06		30,671,598.04	
TOTAL ASSETS		56,276,006.78		52,455,991.49	
LIABILITIES					
Equity					
(a) Share Capital	8	41,856,000.00		41,856,000.00	
(b) Reserves & Surplus	9	6,950,234.96		7,756,892.99	
Total Equity		48,806,234.96		49,612,892.99	
Non-Current Liabilities					
(a) Other Non-Current Liabilities	10	1,446,072.00		802,772.00	
		1,446,072.00		802,772.00	
Current Liabilities & Provisions					
(a) Sundry Creditors	11	465,600.00		0.00	
(b) Current Liabilities	12	5,288,351.09		1,770,577.77	
(c) Provisions	13	269,748.73		269,748.73	
Total Current Liabilities & Provisions		6,023,699.82		2,040,326.50	
TOTAL EQUITY & LIABILITIES		56,276,006.78		52,455,991.49	

The above Statement of Financial Position should be read in conjunction with the accompanying notes




GREEN BHUTAN CORPORATION LIMITED

Statement of Comprehensive Income for the year ended 31st December 2020

Particulars	Note No.	2020		2019	
		Nu.	Ch.	Nu.	Ch.
I. INCOME					
Revenue from Operations	14	50,595,849.25		27,791,775.90	
Other Income	15	5,203,879.06		14,496,764.48	
Total Income		55,799,728.31		42,288,540.38	
II. EXPENDITURE					
Consumption of Materials	16	34,299,631.29		14,839,983.31	
Employees Benefits Expenses	17	12,409,829.50		16,747,367.00	
Administration Expenses & General Expenses	18	7,000,755.39		7,304,315.80	
Depreciation and Amortisation Expenses	2	3,161,590.39		3,484,031.00	
Total Expenses		56,871,806.57		42,375,697.11	
III. Profit/ (Loss) before Exceptional Items & Tax (I-II)		(1,072,078.26)		(87,156.73)	
Less: Refund for Plantation - 2018		0.00		386,175.75	
IV. Profit/(Loss) before Tax		(1,072,078.26)		(473,332.48)	
Less: Provision for Taxation:					
- Current Tax		0.00		0.00	
- Deferred Tax		(321,623.48)		(15,845.94)	
V. Profit/(Loss) for the period from Continuing Operation		(750,454.78)		(457,486.54)	
VI. Profit/(Loss) from Discontinued Operation		0.00		0.00	
VII. Tax Expense of discontinued Operation		0.00		0.00	
VIII. Profit/(Loss) from Discontinuing Operation after Tax (VI-VII)		0.00		0.00	
IX. Profit/(Loss) for the period (V+VIII)		(750,454.78)		(457,486.54)	
X. Other Comprehensive Income					
A (i) Items that will not be reclassified to Profit or Loss		0.00		0.00	
(ii) Income Tax relating to Items that will not be reclassified to Profit or Loss		0.00		0.00	
B (i) Items that will be reclassified to Profit or Loss		0.00		0.00	
(ii) Income Tax relating to items that will be reclassified to Profit or loss		0.00		0.00	



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XI. TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (IX+X) (Comprising Profit/(Loss) and Other Comprehensive Income for the period)		
		(750,454.78)
XII. Earning per equity Share (For Continuing operation)		
		(457,486.54)
(1) Basic	(1.79)	(1.09)
(2) Diluted	(1.79)	(1.09)
XIII. Earning per equity Share (For Discontinuing operation)		
(1) Basic	0.00	0.00
(2) Diluted	0.00	0.00
XIV. Earning per equity Share (For Discontinued & Continuing operation)		
(1) Basic	(1.79)	(1.09)
(2) Diluted	(1.79)	(1.09)

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Significant Accounting Policies & Notes on Accounts 1

The Notes referred to above form an integral part of the Financial Statements

As per our attached Report of even date.

For B.K. Sharma & Associates
Chartered Accountants
Firm Registration No.323388E

B.K. Sharma

(CA B.K.SHARMA)
Proprietor
Membership No.055602
UDIN : 21055602AAAAAQ2536



Place: Kolkata, India
Dated: The 25th day of March, 2021



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